


<p>London Borough of Hammersmith & Fulham</p> <p>CABINET</p> <p>4 SEPTEMBER 2017</p>	
CAPITAL PROGRAMME MONITOR & BUDGET VARIATIONS, 2016/17 (OUTTURN)	
Report of the Cabinet Member for Finance – Councillor Max Schmid	
Open report	
Classification: FOR DECISION	
Key Decision: Yes	
Wards Affected: ALL	
Accountable Executive Director: Hitesh Jolapara, Strategic Finance Director	
Report Author: Christopher Harris, Chief Accountant	Contact Details: Tel: 0208 753 6440 Email: christopher.harris@lbhf.gov.uk

1. EXECUTIVE SUMMARY

- 1.1. This report provides a summary of the Council's Capital Programme out-turn for the financial year 2016-17. Total capital expenditure for the year was £70.6m and headline General Fund debt at the year-end was £50.8m.
- 1.2. This report also seeks approval for fourth-quarter 2016-17 budget variations. A net decrease of £43.5m (£28.7m General Fund, £14.8m Housing) to the 2016/17 capital budget (as approved at the end of the third-quarter) is proposed, largely due to slippages and the setting aside of resource to future years.
- 1.3. The 2016/17 accounts, which underpin figures in this report, remain subject to audit. The audit is anticipated to be finalised in mid-September 2017.

2. RECOMMENDATIONS

- 2.1. To note the capital out-turn for the year.
- 2.2. To approve proposed technical budget variations to the capital programme as summarised in Table 1 and detailed in Appendix 2.

3. REASONS FOR DECISION

3.1. This report seeks revisions to the Capital Programme which require the approval of Cabinet in accordance with the Council's financial regulations.

4. CAPITAL PROGRAMME 2016-17 – OUTTURN AND Q4 VARIATIONS

4.1. Capital expenditure for 2016-17 totalled £70.6m. An analysis of spend by service is shown in Table 1 below with further detail available in Appendix 1. Table 1 also shows the proposed proposed fourth-quarter budget variations. A full analysis of elements of the programme funded from internal Council resource is included in section 6.

Table 1 – LBHF Capital Programme 2016-21 with proposed 2016/17 Q4 Variations

	Proposed Variations: Q3 Budget to Q4					Outturn 2016/17 £'000	Next Year Programme			Indicative Future Years Analysis			
	Budget 2016/17 (Q3) £'000	Slippages from/(to) future years £'000	Addition/ (Reduction) £'000	Transfers £'000	Total Variations (Q4) £'000		2017/18 Original Budget £'000	Slippages Additions and Reductions £'000	2017/18 Revised Budget £'000	2018/19 £'000	2019/20 £'000	2020/21 £'000	Total Budget (All years) £'000
CAPITAL EXPENDITURE													
Children's Services	26,803	(14,911)	763	-	(14,148)	12,655	28,258	14,911	43,169	7,334	-	-	63,158
Adult Social Care	2,212	(856)	(1,041)	-	(1,897)	315	865	406	1,271	-	937	-	2,523
Environmental Services	25,751	(16,508)	4,102	-	(12,406)	13,345	16,486	16,508	32,994	7,831	7,731	7,731	69,632
Finance & Corporate Services	-	-	95	-	95	95	-	-	-	-	-	-	95
Libraries	285	(285)	-	-	(285)	-	-	285	285	-	-	-	285
Sub-total (Non-Housing)	55,051	(32,560)	3,919	-	(28,641)	26,410	45,609	32,110	77,719	15,165	8,668	7,731	135,693
HRA Programme	46,700	(7,446)	1,041	-	(6,405)	40,295	33,523	7,560	41,083	30,421	29,276	32,925	174,000
Decent Neighbourhoods Programme	12,358	(10,408)	1,971	-	(8,437)	3,921	19,655	4,134	23,789	18,106	7,662	9,313	62,791
Sub-total (Housing)	59,058	(17,854)	3,012	-	(14,842)	44,216	53,178	11,694	64,872	48,527	36,938	42,238	236,791
Total Expenditure	114,109	(50,414)	6,931	-	(43,483)	70,626	98,787	43,804	142,591	63,692	45,606	49,969	372,484
CAPITAL FINANCING													
Specific/External Financing:													
Government/Public Body Grants	25,831	(15,621)	(125)	-	(15,746)	10,085	10,360	15,323	25,683	2,157	3,364	2,157	43,446
Developers Contributions (S106)	10,347	(9,915)	5,130	-	(4,785)	5,562	18,920	5,490	24,410	3,656	-	-	33,628
Leaseholder Contributions (Housing)	9,786	(9,786)	-	-	(9,786)	-	2,849	9,786	12,635	2,849	2,849	2,849	21,182
Sub-total - Specific Financing	45,964	(35,322)	5,005	-	(30,317)	15,647	32,129	30,599	62,728	8,662	6,213	5,006	98,256
Mainstream Financing (Internal):													
Capital Receipts - General Fund	7,806	(2,396)	-	(1,924)	(4,320)	3,486	14,790	1,533	16,323	5,278	3,840	3,840	32,767
Capital Receipts - Housing*	27,232	(6,750)	1,116	-	(5,634)	21,598	11,063	3,571	14,634	18,641	13,575	17,832	86,280
Revenue funding - General Fund	3,995	(3,987)	52	-	(3,935)	60	544	3,987	4,531	544	544	544	6,223
Revenue Funding - HRA	3,048	-	-	-	-	3,048	2,464	-	2,464	6,028	-	1,313	12,853
Major Repairs Reserve (MRR) [Housing]	18,109	(491)	-	-	(491)	17,618	18,174	491	18,665	17,404	19,794	19,794	93,275
Earmarked Reserves (Revenue)	3,804	(921)	758	-	(163)	3,641	-	1,219	1,219	-	-	-	4,860
Sub-total - Mainstream Funding	63,994	(14,545)	1,926	(1,924)	(14,543)	49,451	47,035	10,801	57,836	47,895	37,753	43,323	236,258
Internal Borrowing	4,151	(547)	-	1,924	1,377	5,528	19,623	2,404	22,027	7,135	1,640	1,640	37,970
Total Capital Financing	114,109	(50,414)	6,931	-	(43,483)	70,626	98,787	43,804	142,591	63,692	45,606	49,969	372,484

*Capital Receipts include use of brought forward Housing receipts

4.2. A net variation to the 2016/17 programme of **£(43.5)m** is proposed, decreasing total budgeted expenditure from £114.1m to £70.6m. Of the proposed net variation, £(50.4)m relates to slippages to future financial years. The remaining £6.9m variation relates primarily to growth in the programme where external funding sources have now been confirmed or associated forecast funding has increased. A detailed analysis of proposed variations for approval is included at Appendix 2.

4.3. A net variation to the 2017/18 programme of **£43.8m** is proposed. This is mainly attributable to slippages from 2016/17.

4.4. The capital programme presented here for 2016/17 and 2017/18 is based on approved projects and known funding allocations. The 2017/18 budget will be further updated in the first quarter monitor for 2017/18. The indicative future years analysis (2018+) will be updated as pipeline schemes are 'firmed-up'; these future years remain subject to approval in future capital programmes. Departments such as Children's Services, whose capital programme has traditionally depended on external specific grants, will be updated as and when future grants are confirmed.

5. CAPITAL FINANCE REQUIREMENT (CAPITAL DEBT)

- 5.1. The Capital Finance Requirement (CFR) measures the Council's long-term indebtedness. The General Fund Headline¹ CFR was **£50.82m** at the end of 2016-17. Table 2 below presents the forecast CFR position.

Table 2 – General Fund CFR at Q4 2016-17 (including future years forecast)

General Fund CFR Forecast	2016/17 £m	2017/18 £m	2018/19 £m	2019/20 £m	2020/21 £m
Closing CFR (Including DSG-funded Schools Windows borrowing)	50.82	61.36	67.77	68.42	69.05
Closing CFR (Excluding DSG-funded Schools Windows borrowing)	47.25	48.38	48.47	49.90	51.27

- 5.2. The HRA CFR is shown in Table 3 below:

Table 3 – HRA CFR at Q4 2016-17 (including future years forecast)

HRA CFR Forecast	2016/17 £m	2017/18 £m	2018/19 £m	2019/20 £m	2020/21 £m
Closing Forecast HRA CFR (excluding deferred costs of disposal)	204.84	216.02	216.02	216.02	216.02
Deferred Costs of Disposal	5.83	7.18	11.61	14.31	18.57
Closing Forecast HRA CFR (including deferred costs of disposal)	210.68	223.21	227.63	230.33	234.59

6. GENERAL FUND – MAINSTREAM PROGRAMME AND CAPITAL RECEIPTS

- 6.1. The General Fund mainstream programme cuts across the departmental programmes and represents schemes which are funded from internal Council resource – primarily capital receipts. It is effectively the area of the programme where the Council has the greatest discretion. The mainstream programme is summarised in Table 4 overleaf.
- 6.2. The 2016-17 mainstream programme has decreased by £7.2m in comparison to Q3 forecast budget of £16.9m. This is mainly due to slippages and re-profiling of the current capital schemes to future years.
- 6.3. General Fund Capital receipts for 2016-17 were £0.6m. A summary of actual and forecast receipts is included at Appendix 3.
- 6.4. As at the end of 2016-17, £0.8m of deferred disposal costs have been accrued in respect of anticipated General Fund disposals. These costs are netted against the receipt when received (subject to certain restrictions). In the event that a sale does not proceed these costs must be written back to revenue.

¹ Excludes items such as finance leases and PFIs, the MRP cost of which is funded through revenue budgets.

Table 4 – General Fund Mainstream Programme 2016-21 with proposed 2016/17 Q4 Variations

	Budget 2016/17 (Q3)	Variations (Q4)	Outturn 2016/17	2017/18 Original Budget	Slippages	2017/18 Revised Budget	Indicative Budget 2018/19	Indicative Budget 2019/20	Indicative Budget 2020/21	Total Budget (All years)
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Approved Expenditure										
Ad Hoc Schemes:										
Schools Organisation Strategy [CHS] (mainstream element)*	2,423	(127)	2,296	807	127	934	-	-	-	3,230
Hammersmith Town Hall Refurbishment (Mainstream Element/CPMP) [ENV]	1,350	(1,195)	155	5,075	1,195	6,270	1,325	1,000	-	8,750
Acquisition of shares in LBHF Ventures Ltd [FCS]	-	95	95	-	-	-	-	-	-	95
Other Capital Schemes [ENV]	6,367	(4,432)	1,935	-	4,432	4,432	-	-	-	6,367
Carnwath Road [ENV]	-	-	-	3,070	-	3,070	-	-	-	3,070
Rolling Programmes:										
Disabled Facilities Grant [ASC]	533	(223)	310	450	223	673	450	450	450	2,333
Planned Maintenance/DDA Programme [ENV]	2,173	(19)	2,154	2,775	19	2,794	1,275	1,500	2,500	10,223
Footways and Carriageways [ENV]	2,395	(732)	1,663	2,030	732	2,762	2,030	2,030	2,030	10,515
Controlled Parking Zones [ENV]	333	(16)	317	275	16	291	275	275	275	1,433
Column Replacement [ENV]	305	(32)	273	269	32	301	269	269	269	1,381
Parks Programme [ENV]	1,011	(384)	627	835	384	1,219	500	500	500	3,346
Total Mainstream Programmes	16,890	(7,065)	9,825	15,586	7,160	22,746	6,124	6,024	6,024	50,743
Financing										
Capital Receipts	7,806	(4,320)	3,486	14,790	1,533	16,323	5,278	3,840	3,840	32,767
General Fund Revenue Account	7,799	(4,585)	3,214	544	4,585	5,129	544	544	544	9,975
Increase/(Decrease) in Internal Borrowing	1,285	1,935	3,125	252	1,042	1,294	302	1,640	1,640	8,001
Total Financing	16,890	(6,970)	9,825	15,586	7,160	22,746	6,124	6,024	6,024	50,743

7. OTHER PROGRAMMES

7.1. Housing Capital Programme

7.1.1 The expenditure and resource analysis for 2016-17 of the Housing Programme is summarised in Table 5 below:

Table 5 – Housing Capital Programme 2016-2021 with proposed 2016/17 Q4 Variations

	Budget 2016/17 (Q3)	Total Variations (Q4)	Outturn 2016/17	2017/18 Original Budget	Slippages, Additions and Reductions	2017/18 Revised Budget	Indicative 2018/19 Budget	Indicative 2019/20 Budget	Indicative 2020/21 Budget	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Approved Expenditure										
Decent Neighbourhood Schemes	12,358	(8,437)	3,921	19,655	4,134	23,789	18,106	7,662	9,313	
HRA Schemes	46,700	(6,405)	40,295	33,523	7,560	41,083	30,421	29,276	32,925	
Total Housing Programme - Approved Expenditure	59,058	(14,842)	44,216	53,178	11,694	64,872	48,527	36,938	42,238	
Available and Approved Resource										
Capital Receipts - Unrestricted	26,343	(5,344)	20,999	8,455	3,898	12,353	708	9,115	5,448	
Capital Receipts - GF	-	310	310	-	673	673	450	450	450	
Capital Receipts - RTB (141)	379	124	503	2,608	(741)	1,867	1,352	-	-	
Capital Receipts - Sale of new build homes	510	(414)	96	-	414	414	-	-	-	
Earls Court Receipts recognisable	-	-	-	-	-	-	16,581	4,460	12,384	
Housing Revenue Account (revenue funding)	3,048	-	3,048	2,464	-	2,464	6,028	-	1,313	
Major Repairs Reserve (MRR)	18,109	(491)	17,618	18,174	491	18,665	17,404	19,794	19,794	
Contributions Developers (S106)	883	251	1,134	8,171	(3,821)	4,350	3,155	-	-	
Repayment of NHHT loan	-	-	-	270	-	270	-	270	-	
Contributions from leaseholders	9,786	(9,786)	-	2,849	9,786	12,635	2,849	2,849	2,849	
Government Capital Grants and Contributions	-	508	508	-	-	-	-	-	-	
Internal Borrowing				10,187	994	11,181	-	-	-	
Total Funding	59,058	(14,842)	44,216	53,178	11,694	64,872	48,527	36,938	42,238	

7.1.2 The Decent Neighbourhoods Fund contains the Council's Housing Capital Receipts which in accordance with the change in capital regulations, effective from 1 April 2013 must be used for Housing or Regeneration purposes and shows how the Council plans to reinvest those receipts in Housing and Regeneration.

7.1.4 The 2016/17 Decent Neighbourhoods Capital Programme has been fully funded through the use of reserved capital receipts. The strategy for future years is under review as part of the review of the Council's Housing Strategy and HRA Financial Strategy.

7.2. Schools Programme

7.2.1 The 2016/17 school programme budget has been adjusted by a net decrease of £10.9m, this is due mainly to slippages to 2017/18.

8. EQUALITY IMPLICATIONS

8.1. There are no direct equalities implications in relation to this report. This paper is concerned entirely with financial management issues and as such is not impacting directly on any protected group.

9. LEGAL IMPLICATIONS

9.1. There are no direct legal implications in relation to this report.

9.2. Implications verified/completed by: David Walker, Principal Solicitor, Commercial and Corporate Property, 020 7361 2211.

10. FINANCIAL IMPLICATIONS

10.1. This report is wholly of a finance nature.

11. IMPLICATIONS FOR BUSINESS

11.1. The Council's Capital Programme represents significant expenditure within the Borough and consequently, where supplies are sourced locally, may impact either positively or negatively on local contractors and sub-contractors. Where capital expenditure increases, or is brought forward, this may have a beneficial impact on local businesses; conversely, where expenditure decreases, or is slipped, there may be an adverse impact on local businesses.

11.2. Implications completed by: Antonia Hollingsworth, Principal Business Investment Officer, Regeneration, Planning and Housing Services. Tel: 020 8753 1698

12. RISK MANAGEMENT

12.1. Large scale capital projects can operate in environments which are complex, turbulent and continually evolving. Effective risk identification and control within such a dynamic environment is more than just populating a project risk register or appointing a project risk officer. Amplifying the known risks so that they are not hidden or ignored, demystifying the complex risks into their more manageable sum of parts and anticipating the slow emerging risks which have the ability to

escalate rapidly are all necessary components of good capital programme risk management.

12.2. Major capital projects can significantly enhance value based on how well they are executed. Considering their high impact nature, the levels of oversight, governance, risk management and assurance need to be in place. For this the standards for the Council are set out in the financial regulations and scheme of delegation along with the key controls. A clearly defined enterprise wide risk management framework is now established that considers all relevant risk classes and provides a common definition and approach to risk management. This will ensure that a common language and understanding is secured. Capital projects form part of the strategic risks and monitoring of the programme is noted as a key mitigating action.

12.3. Implications completed by: Michael Sloniowski, Risk Manager ext. 2587

13. PROCUREMENT AND IT STRATEGY IMPLICATIONS

13.1. There are no immediate procurement implications arising from this report. The corporate Procurement team will advise and support service departments on their major capital procurements as and when such support is required, including consideration of whether and how any social value, local economic and community benefits might be obtained from these.

13.2. Implications verified/completed by: Alan Parry, Interim Head of Procurement (Job-Share) - 020 7361 2581.

LOCAL GOVERNMENT ACT 2000 **LIST OF BACKGROUND PAPERS USED IN PREPARING THIS REPORT**

No.	Description of Background Papers	Name/Ext of holder of file/copy	Department/ Location
1.	Capital Programme 2016-20 (Published Feb 2016)	Christopher Harris tel. 6440	Finance Dept., Room10, Hammersmith Town Hall

LIST OF APPENDICES:

Appendix 1 – Detailed Capital Budgets, Spend and Variation analysis by Service

Appendix 2 – Analysis of Budget Variations

Appendix 3 – Capital Receipts Forecast

Appendix 1 – Detailed Capital Budget, Spend and Variation Analysis by Service

Children's Services

	Current Year Programme					Next Year Programme			Indicative Future Years Analysis				
	Analysis of Movements (Q3 to Q4)					2017/18 Original Budget	Slippages, Additions and Reductions	2017/18 Revised Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	Total Budget (All years)	
	Budget 2016/17 (Q3)	Slippages from/(to) future years	Additions/ (Reductions)	Transfers	Total Transfers/ Virements								Outturn 2016/17
£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Scheme Expenditure Summary													
Lyric Theatre Development	2,145	(1,847)	-	-	(1,847)	298	-	1,847	1,847	-	-	-	2,145
Devolved Capital to Schools	-	-	763	-	763	763	-	-	-	-	-	-	763
Schools Organisational Strategy	20,757	(11,664)	-	-	(11,664)	9,093	19,074	11,664	30,738	501	-	-	40,332
Schools Window Replacement Project	2,866	(367)	-	-	(367)	2,499	9,184	367	9,551	6,833	-	-	18,883
Other Capital Schemes	1,035	(1,033)	-	-	(1,033)	2	-	1,033	1,033	-	-	-	1,035
Total Expenditure	26,803	(14,911)	763	-	(14,148)	12,655	28,258	14,911	43,169	7,334	-	-	63,158
Capital Financing Summary													
Specific/External or Other Financing													
Capital Grants from Central Government	19,877	(14,719)	-	-	(14,719)	5,158	7,518	14,719	22,237	-	-	-	27,395
Grants and Contributions from Private Developers (includes S106)	500	1,371	-	-	1,371	1,871	10,749	(1,371)	9,378	501	-	-	11,750
Capital Grants/Contributions from Non-departmental public bodies	1,137	(1,137)	-	-	(1,137)	-	-	839	839	-	-	-	839
Sub-total - Specific or Other Financing	21,514	(14,485)	-	-	(14,485)	7,029	18,267	14,187	32,454	501	-	-	39,984
Mainstream Financing (Internal Council Resource)													
Capital Receipts	2,193	(127)	-	(1,924)	(2,051)	142	807	127	934	-	-	-	1,076
General Fund Revenue Account (revenue funding)	230	(230)	-	-	(230)	-	-	230	230	-	-	-	230
Use of Reserves	-	298	763	-	1,061	1,061	-	-	-	-	-	-	1,061
Sub-total - Mainstream Funding	2,423	(59)	763	(1,924)	(1,220)	1,203	807	357	1,164	-	-	-	2,367
Borrowing - non school windows	-	-	-	1,924	1,924	1,924	-	-	-	-	-	-	1,924
Borrowing - school windows	2,866	(367)	-	-	(367)	2,499	9,184	367	9,551	6,833	-	-	18,883
Funding to be identified/agreed	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Capital Financing	26,803	(14,911)	763	-	(14,148)	12,655	28,258	14,911	43,169	7,334	-	-	63,158

Appendix 1 – Detailed Capital Budget, Spend and Variation Analysis by Service/cont.

Adult Social Care Services

	Current Year Programme						Next Year Programme			Indicative Future Years Analysis			
	Analysis of Movements (Q3 to Q4)						2017/18 Original Budget £'000	Slippages, Additions and Reductions £'000	2017/18 Revised Budget £'000	2018/19 Budget £'000	2019/20 Budget £'000	2020/21 Budget £'000	Total Budget (All years) £'000
	Budget 2016/17 (Q3) £'000	Slippages from/(to) future years £'000	Additions/ (Reductions) £'000	Transfers £'000	Total Transfers/ Virements £'000	Outturn 2016/17 £'000							
Scheme Expenditure Summary													
Extra Care New Build project (Adults' Personal Social Services Grant)	-	-	-	-	-	-	20	-	20	-	937	-	957
Community Capacity Grant	149	93	-	-	93	242	95	(93)	2	-	-	-	244
Transforming Care (Winterbourne Grant)	-	-	-	-	-	-	300	-	300	-	-	-	300
Social Care Capital Grant	1,022	(949)	-	-	(949)	73	-	949	949	-	-	-	1,022
Disabled Facilities Grant	1,041	-	(1,041)	-	(1,041)	-	450	(450)	-	-	-	-	-
Total Expenditure	2,212	(856)	(1,041)	-	(1,897)	315	865	406	1,271	-	937	-	2,523
Capital Financing Summary													
Specific/External or Other Financing													
Capital Grants from Central Government	1,679	(856)	(508)	-	(1,364)	315	115	856	971	-	937	-	2,223
Capital Grants/Contributions from Non-departmental public bodies	-	-	-	-	-	-	300	-	300	-	-	-	300
Sub-total - Specific or Other Financing	1,679	(856)	(508)	-	(1,364)	315	415	856	1,271	-	937	-	2,523
Mainstream Financing (Internal Council Resource)													
Capital Receipts	533	-	(533)	-	(533)	-	450	(450)	-	-	-	-	-
Sub-total - Mainstream Funding	533	-	(533)	-	(533)	-	450	(450)	-	-	-	-	-
Borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Capital Financing	2,212	(856)	(1,041)	-	(1,897)	315	865	406	1,271	-	937	-	2,523

Appendix 1 – Detailed Capital Budget, Spend and Variation Analysis by Service/cont.

Environmental Services	Current Year Programme						Next Year Programme			Indicative Future Years Analysis			
	Budget 2016/17 (Q3)	Analysis of Movements (Q3 to Q4)				Outturn 2016/17	2017/18 Original Budget	Slippages, Additions and Reductions	2017/18 Revised Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	Total Budget (All years)
		Slippages from/(to) future years	Additions/ (Reductions)	Transfers	Total Transfers/ Virements								
Scheme Expenditure Summary													
Planned Maintenance/DDA Programme	2,173	(19)	-	-	(19)	2,154	2,775	19	2,794	1,275	1,500	2,500	10,223
King Street-Town Hall Redevelopment	5,600	(5,445)	-	-	(5,445)	155	5,075	5,445	10,520	1,325	1,000	-	13,000
Footways and Carriageways	2,395	(732)	-	-	(732)	1,663	2,030	732	2,762	2,030	2,030	2,030	10,515
Transport For London Schemes	3,328	(332)	(125)	-	(457)	2,871	2,157	332	2,489	2,157	2,157	2,157	11,831
Controlled Parking Zones	332	(16)	(203)	-	(219)	113	275	16	291	275	275	275	1,229
Column Replacement	305	(32)	-	-	(32)	273	269	32	301	269	269	269	1,381
Carnwath Road	-	-	-	-	-	-	3,070	-	3,070	-	-	-	3,070
Hammersmith Bridge Strengthening	170	(170)	-	-	(170)	-	-	170	170	-	-	-	170
Other Capital Schemes	8,819	(8,993)	4,430	-	(4,563)	4,256	-	8,993	8,993	-	-	-	13,249
Parks Expenditure	1,091	52	-	-	52	1,143	835	(52)	783	500	500	500	3,426
Phoenix Centre Capital Improvements	350	(79)	-	-	(79)	271	-	79	79	-	-	-	350
Shepherds Bush Common Improvements	586	(583)	-	-	(583)	3	-	583	583	-	-	-	586
Recycling	19	(19)	-	-	(19)	-	-	19	19	-	-	-	19
CCTV	443	(17)	-	-	(17)	426	-	17	17	-	-	-	443
Linford Christie Stadium Refurbishment	140	(123)	-	-	(123)	17	-	123	123	-	-	-	140
Total Expenditure	25,751	(16,508)	4,102	-	(12,406)	13,345	16,486	16,508	32,994	7,831	7,731	7,731	69,632
Capital Financing Summary													
Specific/External or Other Financing													
Grants and Contributions from Private Developers (includes S106)	8,679	(10,397)	4,275	-	(6,122)	2,557	-	10,397	10,397	-	-	-	12,954
Capital Grants and Contributions from GLA Bodies	3,138	1,091	(125)	-	966	4,104	2,157	(1,091)	1,066	2,157	2,157	2,157	11,641
Sub-total - Specific or Other Financing	11,817	(9,306)	4,150	-	(5,156)	6,661	2,157	9,306	11,463	2,157	2,157	2,157	24,595
Mainstream Financing (Internal Council Resource)													
Capital Receipts	5,080	(2,046)	-	-	(2,046)	3,034	13,533	1,183	14,716	4,828	3,390	3,390	29,358
General Fund Revenue Account (revenue funding)	3,765	(3,757)	52	-	(3,705)	60	544	3,757	4,301	544	544	544	5,993
Use of Reserves	3,804	(1,219)	(100)	-	(1,319)	2,485	-	1,219	1,219	-	-	-	3,704
Sub-total - Mainstream Funding	12,649	(7,022)	(48)	-	(7,070)	5,579	14,077	6,159	20,236	5,372	3,934	3,934	39,055
Borrowing	1,285	(180)	-	-	(180)	1,105	252	1,043	1,295	302	1,640	1,640	5,982
Total Capital Financing	25,751	(16,508)	4,102	-	(12,406)	13,345	16,486	16,508	32,994	7,831	7,731	7,731	69,632

Appendix 1 – Detailed Capital Budget, Spend and Variation Analysis by Service/cont.

Libraries Services	Current Year Programme						Next Year Programme			Indicative Future Years Analysis			
	Analysis of Movements (Q3 to Q4)					Outturn 2016/17 £'000	2017/18 Original Budget £'000	Slippages, Additions and Reduction £'000	2017/18 Revised Budget £'000	2018/19 Budget £'000	2019/20 Budget £'000	2020/21 Budget £'000	Total Budget (All years) £'000
	Budget 2016/17 (Q3) £'000	Slippages from/(to) future years £'000	Additions/ (Reductions) £'000	Transfers £'000	Total Transfers/ Virements £'000								
Scheme Expenditure Summary													
Hammersmith Library Refurbishment Project	285	(285)	-	-	(285)	-	-	285	285	-	-	-	285
Total Expenditure	124	(285)	-	-	(285)	-	-	285	285	-	-	-	285
Capital Financing Summary													
Specific/External or Other Financing													
Grants and Contributions from Private Developers (includes S106)	285	(285)	-	-	(285)	-	-	285	285	-	-	-	285
Sub-total - Specific or Other Financing	285	(285)	-	-	(285)	-	-	285	285	-	-	-	285
Total Capital Financing	124	(285)	-	-	(285)	-	-	285	285	-	-	-	285

Appendix 1 – Detailed Capital Budget, Spend and Variation Analysis by Service/cont.

Finance & Corporate Governance	Current Year Programme						Next Year Programme			Indicative Future Years Analysis			
	Budget 2016/17 (Q3) £'000	Analysis of Movements (Q3 to Q4)				Outturn 2016/17 £'000	2017/18 Original Budget £'000	Slippages, Additions and Reductions £'000	2017/18 Revised Budget £'000	2018/19 Budget £'000	2019/20 Budget £'000	2020/21 Budget £'000	Total Budget (All years) £'000
		Slippages from/(to) future years £'000	Additions/(Reductions) £'000	Transfers £'000	Total Transfers/Virements £'000								
Scheme Expenditure Summary													
Purchase of share equity in LBHF Ventures Limited	-	-	95	-	95	95	-	-	-	-	-	-	95
Total Expenditure	-	-	95	-	95	95	-	-	-	-	-	-	95
Capital Financing Summary													
Mainstream Financing (Internal Council Resource)													
Use of Reserves	-	-	95	-	95	95	-	-	-	-	-	-	95
Sub-total - Mainstream Funding	-	-	95	-	95	95	-	-	-	-	-	-	95
Total Capital Financing	-	-	95	-	95	95	-	-	-	-	-	-	95

Appendix 1 – Detailed Capital Budget, Spend and Variation Analysis by Service/cont.

Housing Capital Programme	Current Year Programme						Next Year Programme			Indicative Future Years Analysis			
	Budget 2016/17 (Q3)	Analysis of Movements (Q3 to Q4)				Outturn 2016/17	2017/18 Original Budget	Slippages, Additions and Reductions	2017/18 Revised Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	Total Budget (All years)
		Slippages from/(to) future years	Additions/(Reductions)	Transfers	Total Transfers/Virements								
Scheme Expenditure Summary													
HRA Schemes:													
Supply Initiatives (Major Voids)	1,053	153	-	20	173	1,226	1,100	(153)	947	-	-	-	2,173
Energy Schemes	1,985	152	-	(506)	(354)	1,631	3,177	(1,127)	2,050	3,280	1,850	1,725	10,536
Lift Schemes	5,583	(676)	-	(7)	(683)	4,900	3,600	(25)	3,575	4,450	3,750	1,150	17,825
Internal Modernisation	1,002	-	-	44	44	1,046	250	-	250	250	500	1,750	3,796
Major Refurbishments	19,444	(2,637)	-	439	(2,198)	17,246	16,079	2,768	18,847	13,664	14,616	19,280	83,653
Planned Maintenance Framework	6,114	(177)	-	665	488	6,602	250	180	430	-	-	-	7,032
Minor Programmes	8,647	(2,445)	-	(766)	(3,211)	5,436	8,017	3,651	11,668	7,277	7,110	7,570	39,061
ASC/ELRS Managed	1,309	(30)	-	111	81	1,390	1,050	30	1,080	1,050	1,000	1,000	5,520
Disabled Facilities Grant	-	(223)	1,041	-	818	818	-	673	673	450	450	450	2,841
Rephasing & Reprogramming	1,563	(1,563)	-	-	(1,563)	-	-	1,563	1,563	-	-	-	1,563
Subtotal HRA	46,700	(7,446)	1,041	-	(6,405)	40,295	33,523	7,560	41,083	30,421	29,276	32,925	174,000
Decent Neighbourhood Schemes:													
Earls Court Buy Back Costs	8,402	(7,309)	-	-	(7,309)	1,093	7,005	7,309	14,314	13,084	7,662	9,313	45,466
Earls Court Project Team Costs	622	-	(9)	-	(9)	613	1,406	-	1,406	4,530	2,761	4,359	13,669
Housing Development Project	1,426	(847)	-	-	(847)	579	9,203	(3,619)	5,584	5,022	-	-	11,185
Other DNP projects	2,530	(2,252)	1,971	-	(281)	2,249	3,447	444	3,891	-	-	-	6,140
Subtotal Decent Neighbourhoods	12,980	(10,408)	1,962	-	(8,446)	4,534	21,061	4,134	25,195	22,636	10,423	13,672	76,460
Total Expenditure	59,680	(17,854)	3,003	-	(14,851)	44,829	54,584	11,694	66,278	53,057	39,699	46,597	250,460
Adjustment for deferred costs	(622)	-	9	-	9	(613)	(1,406)		(1,406)	(4,530)	(2,761)	(4,359)	(13,669)
Total Net Expenditure	59,058	(17,854)	3,012	-	(14,842)	44,216	53,178	11,694	64,872	48,527	36,938	42,238	236,791
Capital Financing Summary													
Specific/External or Other Financing													
Capital Grants from Central Government	-	-	508	-	508	508	-	-	-	-	-	-	508
Contributions from leaseholders	9,786	(9,786)	-	-	(9,786)	-	2,849	9,786	12,635	2,849	2,849	2,849	21,182
Grants and Contributions from Private Developers (includes S106)	883	(604)	855	-	251	1,134	8,171	(3,821)	4,350	3,155	-	-	8,639
Capital Grants/Contributions from Non-departmental public bodies	-	-	-	-	-	-	270	-	270	-	270	-	540
Sub-total - Specific or Other Financing	10,669	(10,390)	1,363	-	(9,027)	1,642	11,290	5,965	17,255	6,004	3,119	2,849	30,869
Mainstream Financing (Internal Council Resource)													
Capital Receipts (HRA)	27,232	(6,750)	1,116	-	(5,634)	21,598	11,063	3,571	14,634	18,641	13,575	17,832	86,280
Capital Receipts (GF)	-	(223)	533	-	310	310	-	673	673	450	450	450	2,333
Housing Revenue Account (revenue funding)	3,048	-	-	-	-	3,048	2,464	-	2,464	6,028	-	1,313	12,853
Major Repairs Reserve (MRR) / Major Repairs	18,109	(491)	-	-	(491)	17,618	18,174	491	18,665	17,404	19,794	19,794	93,275
Sub-total - Mainstream Funding	48,389	(7,464)	1,649	-	(5,815)	42,574	31,701	4,735	36,436	42,523	33,819	39,389	194,741
Borrowing (Internal Borrowing)	-	-	-	-	-	-	10,187	994	11,181	-	-	-	11,181
Funding to be identified/agreed	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Capital Financing	59,058	(17,854)	3,012	-	(14,842)	44,216	53,178	11,694	64,872	48,527	36,938	42,238	236,791

Appendix 2 – Analysis of Budget Variations

Variation by Service	Amount £'000
Children's Services (CHS)	
School's Devolved Capital – recognition of allocations as utilised by schools	763
School's Organisation Strategy – Slippage to 2016/17 in respect of the following projects: Phoenix High School £1,800k Slippage of Unallocated funds and Contingency £8,750k Slippage on other external grant funded schemes £1,114k	(11,664)
Schools Windows Replacement Project –slippages due to project delays	(367)
Other Capital Schemes – slippages in respect of Universal Infant School Meals Grant (£11k) and Short Breaks Grant (£42k) and EFA 2 year olds grant (£980k)	(1,033)
Lyric Theatre - Slippage While the project is substantially complete, the slippage represents retained amounts to be paid over and amounts spent directly by Lyric which will be subsumed into overall project cost pending agreements of final account.	(1,847)
Total CHS variations	(14,148)
Adult Social Care (ASC)	
Disabled Facilities Grant- budget transferred to Housing Services	(1,041)
Social Care Capital Grant- slippage due to the delay in projects	(949)
Community Capacity Grant- budget brought forward from 2017/18 due to additional spend in 2016/17	93
Total ASC variations	(1,897)
Environmental Services (ENV)	
Net reduction of £(457)k in TFL funded schemes consists of slippage of £(332)k due to project delays and budget reduction of £(125)k	(457)
King Street-Hammersmith Town Hall Redevelopment-slippage due to project delays	(5,445)
Footways and Carriageways- slippage due to delayed start of capital works	(732)
Controlled Parking Zones- variance consists of £(16)k slippage and £(203)k reduction in the budget	(219)
Planned Maintenance/DDA Programme-slippage due to delays in progressing a number of small projects carried out by the Council's contractors	(19)
Column Replacement- slippage to future years	(32)
Hammersmith Bridge Strengthening –reduction in budget of £(170)k	(170)
Slippage on Other Capital Schemes- £(4.6)m net budget variance consists of £4.4m of additional budget mainly in relation to various S106 schemes and £(9)m slippages to future years	(4,563)
Recycling –slippages due to the project delays	(19)
Parks Programme –slippages from future years due to phasing of works	52
Phoenix Centre Capital improvements-project completed, budget slippage to 2017/18 for retention fees	(79)
Public CCTV-slippage due to budget phasing not being aligned with network expansion.	(17)
Linford Christie Stadium Refurbishment-project did not advance past scoping phase. Remaining budget to be reallocated to other projects in 2017/18.	(123)
Shepherds Bush Common Improvements-slippage mainly due to old Ginglik Club works. Awaiting decision on the most appropriate course of action.	(583)
Total ENV variations	(12,406)
Finance and Corporate Services (FCS)	

Acquisition of equity share capital in LBHF Ventures Limited (as approved via Leader's Decision on 23/01/2017)	95
Total FCS variations	(95)
Libraries Services	
Library Refurbishment – slippage of residual external works and retained sums	(285)
Total Libraries variations	(285)
Housing Capital Programme	
HRA schemes- net slippage of £(6.4)m consist of: <ul style="list-style-type: none"> Budget slippages to/from future years of £(7.2)m due to project delays and budget re-phasing Disabled Facilities Grant budget transfer to Housing Services resulted in net movement of £0.8m (additional budget transfer of £1m less slippage of £0.2m due to delay in processing applications) 	(6,405)
Earls Court-slippage due to actual number of 2016/17 Earls Court buybacks being lower than forecasted in Q3	(7,309)
Housing Development Project- slippages result of delay in start of the existing housing development schemes due to the procurement issues	(848)
Other DNP projects-net budget variation of £0.28m consists of slippages to future years (£2.25m) which are due to delay on HEIP schemes, Watermeadow Court Demolition, and Edith Summerskill House Decant and additional budgets totalling £1.971m (£1.22m for ESH, £500k of JV Loan received in 16/17 and £250k spend incurred on Watermeadow JV set up currently treated as Long Term Debtor to be recovered through JV profit waterfall).	(280)
Total Housing variations	(14,842)
Funding Variations	
The Mainstream Programme was in deficit at the end of 2016/17 due to timing of capital receipts. This has necessitated switching £3.13m of capital receipt financing to temporary internal borrowing for the 2016/17 programme pending receipts becoming available in 2017/18. This funding variation does not impact the overall capital expenditure budget.	-
Grand Total 2016-17 Variations	(43,483)

2017-18 Variations	
Net Slippages from 2016-17 (covered by above variations)	50,414
Adult Social Care- 2017/18 Disabled Facilities Grant budget transferred to Housing	(450)
Housing HRA Programme £(336)k — slippage to future years (2018+) of various existing schemes due to reprogramming and re-phasing. HRA Programme - £450k for 2017/18 Disabled Facilities Grant budget transferred from ASC Decent Neighbourhoods Programme £(4,466)k – slippages to future years (2018+) for various Housing Development and Other DNP projects Decent Neighbourhoods Programme £(1,808)k-2017/18 budget reduction for Edith Summerskill demolition costs	(6,160)
Grand Total 2017-18 Variations	43,804

Appendix 3 – General Fund – Forecast Capital Receipts

Year/Property	Previous Forecast £'000s	Movement/ Slippage £'000s	2016/17 Outturn £'000s	Deposit received to date £'000s	Full sales proceeds @ Q4 £'000s	Deferred Costs of Disposal reserved £'000s
2016/17						
Total 2016/17	4,962	(4,319)	643	-	650	-
2017/18						
Total 2017/18	14,790	1,532	16,323	250	-	846
2018/19						
Total 2018/19	3,840	1,438	5,278	-	-	-
2019/20						
Total 2019/20	3,840	-	3,840	-	-	-
2020/21						
Total 2019/20	3,840	-	3,840	-	-	-
Total All Years	31,272	(1,349)	29,924	250	650	846